

Great Rivers United Way, Inc.

Onalaska, Wisconsin

Financial Statements and Additional Information

Years Ended December 31, 2010 and 2009

Great Rivers United Way, Inc.

Financial Statements and Additional Information
Years Ended December 31, 2010 and 2009

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Independent Auditor's Report

Board of Directors
Great Rivers United Way, Inc.
Onalaska, Wisconsin

We have audited the accompanying statements of financial position of Great Rivers United Way, Inc. as of December 31, 2010 and 2009, and the related statements of activities and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Great Rivers United Way, Inc. as of December 31, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplemental information is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Wipfli LLP

Wipfli LLP

May 26, 2011
La Crosse, Wisconsin

Great Rivers United Way, Inc.

Statements of Financial Position

December 31, 2010 and 2009

<i>Assets</i>	2010	2009
Current assets:		
Cash and cash equivalents	\$810,458	\$659,089
Certificates of deposit	520,000	520,000
Accounts receivable	71	3,140
Interest receivable	1,427	1,427
Pledges receivable - Net	1,494,689	1,377,357
Prepaid expenses	12,272	10,756
Total current assets	2,838,917	2,571,769
Property and equipment:		
Land	172,200	172,200
Building and improvements	405,967	398,953
Furniture and equipment	56,780	51,758
Totals	634,947	622,911
Less - Accumulated depreciation	165,258	144,635
Net property and equipment	469,689	478,276
TOTAL ASSETS	\$3,308,606	\$3,050,045

<i>Liabilities and Net Assets</i>	2010	2009
Current liabilities:		
Accounts payable:		
Trade	\$1,204	\$2,761
Venture grant appropriations	199,816	60,000
Bequest grant payable	59,803	0
Security deposit	1,508	1,508
Agency allocations and designations	1,353,994	1,299,136
Prior year agency designations	9,654	10,573
Accrued and other liabilities	8,766	9,743
Total current liabilities	1,634,745	1,383,721
Net assets:		
Unrestricted:		
Unappropriated	3,400	210,567
Board-designated	134,311	142,961
Board-appropriated	965,909	903,305
Temporarily restricted	570,241	409,491
Total net assets	1,673,861	1,666,324
TOTAL LIABILITIES AND NET ASSETS	\$3,308,606	\$3,050,045

Great Rivers United Way, Inc.

Statements of Activities and Changes in Net Assets Year Ended December 31, 2010

	Unrestricted	Temporarily Restricted	Totals
Public support and revenue:			
Gross campaign results (2009)	\$3,180	\$0	\$3,180
Gross campaign results (2010)	47,982	0	47,982
Gross campaign results (2011)	0	2,014,715	2,014,715
Less:			
Allowance for uncollectible pledges	0	(91,500)	(91,500)
Donor agency designations	0	(41,511)	(41,511)
Net campaign revenue	51,162	1,881,704	1,932,866
Bequests	82,488	0	82,488
Designations from other United Ways	5,141	0	5,141
Service fees	3,038	0	3,038
Interest income	12,544	0	12,544
Rent income	27,627	0	27,627
Other income	1,259	0	1,259
Net assets released from restrictions	409,490	(409,490)	0
Total public support and revenue	592,749	1,472,214	2,064,963
Expenses:			
Program services:			
Agency allocations	0	1,352,975	1,352,975
Donor agency designations	0	(41,511)	(41,511)
Venture grant appropriations	204,736	0	204,736
Bequest grant allocation	75,000	0	75,000
Special agency allocations	20,000	0	20,000
Community problem solving	67,967	0	67,967
Fund distribution	73,611	0	73,611
Volunteer center	15,833	0	15,833
x Labor relations	32,857	0	32,857
Total program services	490,004	1,311,464	1,801,468

Great Rivers United Way, Inc.

Statements of Activities and Changes in Net Assets (Continued)

Year Ended December 31, 2010

	Unrestricted	Temporarily Restricted	Totals
Expenses: (continued)			
Supporting services:			
Resource development	\$209,975	\$0	\$209,975
Administration and finance	45,983	0	45,983
Total supporting services	255,958	0	255,958
Total expenses	745,962	1,311,464	2,057,426
Increase (decrease) in net assets	(153,213)	160,750	7,537
Net assets - At beginning	1,256,833	409,491	1,666,324
Net assets - At end	\$1,103,620	\$570,241	\$1,673,861

Great Rivers United Way, Inc.

Statements of Activities and Changes in Net Assets (Continued)

Year Ended December 31, 2009

	Unrestricted	Temporarily Restricted	Totals
Public support and revenue:			
Gross campaign results (2008)	\$851	\$0	\$851
Gross campaign results (2009)	43,169	0	43,169
Gross campaign results (2010)	0	1,824,756	1,824,756
Less:			
Allowance for uncollectible pledges	0	(91,500)	(91,500)
Donor agency designations	0	(31,366)	(31,366)
Net campaign revenue	44,020	1,701,890	1,745,910
Bequests	8,960	0	8,960
Designations from other United Ways	7,301	0	7,301
Service fees	3,137	0	3,137
Interest income	14,476	0	14,476
Rent income	28,167	0	28,167
Other income	13,801	0	13,801
Net assets released from restrictions	428,568	(428,568)	0
Total public support and revenue	548,430	1,273,322	1,821,752
Expenses:			
Program services:			
Agency allocations	0	1,293,615	1,293,615
Agency allocations - Prior year	0	(1,319)	(1,319)
Donor agency designations	0	(31,366)	(31,366)
Venture grant appropriations	59,837	0	59,837
Special allocations	8,657	0	8,657
Community problem solving	89,306	0	89,306
Fund distribution	72,444	0	72,444
Volunteer center	23,169	0	23,169
Labor relations	50,817	0	50,817
Total program services	304,230	1,260,930	1,565,160

Great Rivers United Way, Inc.

Statements of Activities and Changes in Net Assets (Continued)

Year Ended December 31, 2009

	Unrestricted	Temporarily Restricted	Totals
Expenses: (continued)			
Supporting services:			
Resource development	\$163,416	\$0	\$163,416
Administration and finance	55,850	0	55,850
Total supporting services	219,266	0	219,266
Total expenses	523,496	1,260,930	1,784,426
Increase in net assets	24,934	12,392	37,326
Net assets - At beginning	1,231,899	397,099	1,628,998
Net assets - At end	\$1,256,833	\$409,491	\$1,666,324

See accompanying notes to financial statements.

Great Rivers United Way, Inc.

Statements of Cash Flows

Years Ended December 31, 2010 and 2009

	2010	2009
Increase (decrease) in cash and cash equivalents:		
Cash flows from operating activities:		
Increase in net assets	\$7,537	\$37,326
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation	20,622	21,549
Changes in operating assets and liabilities:		
Accounts receivable	3,069	(240)
Pledges receivable	(117,332)	(10,490)
Prepaid expenses	(1,516)	(1,884)
Accounts payable	198,062	29,873
Agency allocations and designations	53,939	(17,587)
Accrued and other liabilities	(977)	1,097
Total adjustments	155,867	22,318
Net cash provided by operating activities	163,404	59,644
Cash flows from investing activities:		
Capital expenditures	(12,035)	(31,993)
Purchases of certificates of deposit	0	(220,000)
Net cash used in investing activities	(12,035)	(251,993)
Net change in cash and cash equivalents	151,369	(192,349)
Cash and cash equivalents at beginning	659,089	851,438
Cash and cash equivalents at end	\$810,458	\$659,089

See accompanying notes to financial statements.

Great Rivers United Way, Inc.

Notes to Financial Statements

Note 1 Summary of Significant Accounting Policies

Principal Business Activity

The mission of Great Rivers United Way, Inc. (the "Organization") is to improve the quality of life in the Wisconsin counties of La Crosse, Monroe, Vernon, and Trempealeau, as well as Houston County in Minnesota by assessing community needs, by raising and distributing resources to respond to those identified needs, and by providing leadership to solve community problems. The Organization was incorporated on June 27, 1949, and is governed by a volunteer board of directors. The Organization pledges to comply with the United Way of America Cost Deduction Requirements for Membership Standard M.

Basis of Accounting

The Organization utilizes the accrual method of accounting, whereby revenue is recognized when earned and expenses are recognized when incurred.

Net Assets

All assets have been recorded and reported as either unrestricted or temporarily restricted net assets.

Unrestricted net assets consist of unrestricted amounts that are available for use in carrying out the mission of the Organization.

Temporarily restricted net assets represent those amounts which are donor restricted for specific purposes. When a donor restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Substantially all of the restrictions on assets relate to contributions pledged or received during the fall campaign, net of agency allocations applicable to those pledges that are payable in the following year.

Great Rivers United Way, Inc.

Notes to Financial Statements

Note 1 Summary of Significant Accounting Policies (Continued)

Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Estimates

The preparation of the accompanying financial statements in conformity with accounting principles generally accepted in the United States (GAAP) requires management to make estimates and assumptions that affect the results of assets, liabilities, revenue and expenses. The most sensitive estimate affecting the financial statements is the collectability of pledges receivable. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Organization considers all highly liquid investments with an initial issue maturity of three months or less to be cash and cash equivalents.

Pledges Receivable

Pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the allowance expense. Changes in the valuation allowance have not been material to the financial statements.

Great Rivers United Way, Inc.

Notes to Financial Statements

Note 1 Summary of Significant Accounting Policies (Continued)

Property and Equipment

Property and equipment are recorded at cost. Donations of property and equipment are recorded as support at their estimated fair value on the date of donation. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as temporarily restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies temporarily restricted net assets to unrestricted net assets at that time. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets ranging from 5 to 40 years.

Agency Allocations and Designations

Agency allocations and designations are stated at the amount of resources management expects to distribute to respond to identified needs of their approved agencies. All amounts were approved for distribution by the Board of Directors of the Organization.

Venture Grant Payable

The Organization provides time-limited, nonrenewable grants to provide short-term support to enhance the existing capacity of agencies or to assist in the development of new strategies or programs. Amounts payable at December 31, 2010 and 2009 amounted to \$199,816 and \$60,000, respectively.

Allocation of Functional Expenses

The Organization allocates functional expenses based on the time spent by employees on program and supporting services. Timesheets are used for hourly employees and various time studies are used for salaried employees.

Great Rivers United Way, Inc.

Notes to Financial Statements

Note 1 Summary of Significant Accounting Policies (Continued)

Subsequent Events

Subsequent events have been evaluated through May 26, 2011, which is the date the financial statements were available to be issued.

Note 2 Pledges Receivable

Pledges receivable include the following:

	2010	2009
Pledges due from current campaign	\$1,479,365	\$1,348,708
Pledges due from prior campaigns	106,824	120,149
Totals	1,586,189	1,468,857
Less: Allowance for uncollectible amounts	91,500	91,500
	<u>\$1,494,689</u>	<u>\$1,377,357</u>

The provision for uncollectible amounts is computed based upon management's estimates of current economic factors applied to gross campaign results, including donor designations. As of December 31, 2010 and 2009, the allowance for uncollectible accounts is approximately 4.5% and 5.0%, respectively, of the next year's contributions.

Note 3 Retirement Plan

The Organization contributes to a Simplified Employee Pension Plan for all eligible employees. Contributions for 2010 and 2009 amounted to \$14,572 and \$19,311, respectively.

Great Rivers United Way, Inc.

Notes to Financial Statements

Note 4 Net Assets

Board-Appropriated Net Assets

The Organization's board has appropriated net assets equal to six months of the current year agency allocations and designations and six months of the future year operating expense budget. Board-appropriated net assets for 2010 and 2009 totaled \$965,909 and \$903,305, respectively.

Board-Designated Net Assets

The Organization received two bequests during 2006 which the board has designated to be used for future projects.

Note 5 Concentration of Credit Risk

The Organization maintains its cash accounts at local financial institutions. The balances, at times, may exceed federally insured limits. The Organization has not experienced any losses related to these accounts and believes that the financial institutions have strong credit ratings and the credit risk related to the Organization's deposits is minimal.

The Organization accepts pledges from its contributors during each campaign. During the years ended December 31, 2010 and 2009, the Organization wrote off \$69,316 and \$88,192, respectively, of contributions as bad debts. An allowance has been established for the pledges receivable since management believes the amounts are not fully collectible.

Supplemental Information

Great Rivers United Way, Inc.

Pledges Receivable

Years Ended December 31,

	Total	Pledged for the Operating Year		
		2011	2010	2009
Pledges receivable:				
Balance at December 31, 2009	\$1,377,357	\$0	\$1,257,208	\$120,149
Additional pledges	2,071,018	2,014,715	53,123	3,180
	3,448,375	2,014,715	1,310,331	123,329
Decreases:				
Payments received	1,792,870	535,350	1,134,191	123,329
Written off as uncollectible	69,316	0	69,316	0
	1,862,186	535,350	1,203,507	123,329
Balance at December 31, 2010	1,586,189	1,479,365	106,824	0
Allowance for uncollectible amounts	91,500	91,500	0	0
Net pledges receivable at December 31, 2010	\$1,494,689	\$1,387,865	\$106,824	\$0

Great Rivers United Way, Inc.

Agency Allocations and Payments

Years Ended December 31, 2010 and 2009

	Year Ended December 31,			
	2011	2010		
	Allocations	Allocations	Payments/ Adjustments	Under Expended (*)
American Red Cross	\$57,146	\$55,431	\$54,744	\$687
Big Brother/Big Sister	55,452	53,535	53,512	23
Bluff County Family Resources	24,557	27,495	27,461	34
Boy Scouts - Gateway Area Council	54,689	55,470	54,450	1,020
Boys & Girls Club of La Crosse	126,706	117,775	116,504	1,271
Boys & Girls Club of West Central Wisconsin	43,680	41,752	41,225	527
Boys & Girls Club of Sparta	23,907	16,320	16,144	176
CouleeCap	55,195	50,218	50,191	27
Coulee Children's Center	50,279	48,994	48,428	566
Coulee Council on Addictions	52,174	50,189	50,014	175
YWCA of the Coulee Region	79,652	70,395	70,395	0
Crossfire Youth Center	312	455	253	202
Domestic Violence Intervention Project	196	12,494	12,494	0
Family and Children's Center	152,645	150,781	150,418	363
Family Resource Center	34,373	31,361	31,159	202
Family Service Association	15,000	15,743	15,433	310
Family Y.M.C.A.	0	16,354	16,080	274
Girl Scouts - Badgerland Council	68,363	68,383	67,929	454
Great Rivers 2-1-1	44,278	43,485	43,485	0
Independent Living Services	58,457	40,245	40,245	0
Hmong Mutual Assistance Association	0	52	31	21
Hunger Task Force	23,377	20,324	20,189	135
La Crescent Area Healthy Community	11,184	10,186	10,102	84
Learning Together Family Literacy	10,005	8,549	8,549	0
Mobile Meals of La Crosse	11,079	10,431	10,361	70
New Horizons	85,521	79,077	78,462	615
Options Clinic	64,555	63,820	63,741	79
Salvation Army	111,470	100,743	99,375	1,368
WAFER	36,474	32,596	32,298	298
Designations for other United Ways	2,249	962	289	673
Total	\$1,352,975	\$1,293,615	\$1,283,961	\$9,654

* Amounts were paid in February 2011.

2009		
Allocations	Payments/ Adjustments	Under Expended
\$51,612	\$51,612	\$0
53,896	53,896	0
28,757	28,757	0
58,656	58,656	0
115,392	115,392	0
39,604	39,604	0
0	0	0
48,978	48,978	0
48,481	48,481	0
50,978	50,978	0
70,094	70,094	0
1,392	1,392	0
12,909	12,909	0
153,727	153,727	0
25,628	25,628	0
15,362	15,362	0
65,062	65,062	0
72,298	72,298	0
65,136	65,136	0
40,440	40,440	0
0	0	0
17,080	17,080	0
10,227	10,227	0
7,284	7,284	0
10,909	10,909	0
70,658	70,658	0
65,090	65,090	0
85,633	85,633	0
30,378	30,378	0
1,399	1,399	0
<u>\$1,317,060</u>	<u>\$1,317,060</u>	<u>\$0</u>

Great Rivers United Way, Inc.

Statements of Functional Expenses

Year Ended December 31, 2010

	Program Services					Subtotal
	Community Impact	Community Problem Solving	Volunteer Center	Fund Distribution	Labor Relations	
Allocations	\$1,352,975	\$0	\$0	\$0	\$0	\$1,352,975
Less: Donor agency designations	(41,511)	0	0	0	0	(41,511)
Venture grant appropriations	204,736	0	0	0	0	204,736
Special agency allocations	20,000	0	0	0	0	20,000
Bequest grant allocations	75,000	0	0	0	0	75,000
Net allocations	1,611,200	0	0	0	0	1,611,200
Salaries	0	48,136	8,847	43,821	20,196	121,000
Social Security tax	0	3,537	650	3,220	1,484	8,891
Wisconsin unemployment tax	0	45	8	41	19	113
Employee health benefit plan	0	3,268	644	4,937	1,810	10,659
Workers' compensation	0	150	32	263	96	541
Retirement plan	0	1,210	180	406	1,818	3,614
Total salaries and related expenses	0	56,346	10,361	52,688	25,423	144,818
Professional fees	0	0	0	0	0	0
Board liability	0	0	0	0	0	0
Postage	0	395	83	692	253	1,423
Telephone	0	673	142	1,177	430	2,422
Utilities	0	618	130	1,082	395	2,225
Real estate taxes	0	204	43	357	130	734
Publications purchased	0	37	8	64	24	133
Building supplies	0	47	10	82	30	169
Repairs and maintenance	0	2,021	426	3,538	1,293	7,278
Staff development	0	53	11	92	34	190
Printing, stationery, and office supplies	0	726	153	1,272	465	2,616
Insurance	0	221	47	388	142	798
Membership fees and dues	0	128	27	224	82	461
United Way of Wisconsin	0	304	64	532	194	1,094
Conferences and travel (out of town)	0	232	49	406	148	835
Local mileage	0	1,010	213	1,768	646	3,637
Local meals	0	94	20	164	60	338
Campaign expense	0	0	0	0	0	0
Volunteer center	0	0	3,022	0	0	3,022
Volunteer recognition	0	0	0	0	0	0
Agency and community resources	0	0	0	579	0	579
Miscellaneous	0	0	0	0	0	0
Janitorial expense	0	583	123	1,021	373	2,100
Employee search	0	0	0	0	0	0
Bad debt expense - Net of recoveries	0	0	0	0	0	0
Bank service charges	0	0	0	0	0	0
Depreciation	0	2,250	474	3,939	1,439	8,102
Subtotal	0	9,596	5,045	17,377	6,138	38,156
United Way of America	0	2,025	427	3,546	1,296	7,294
Totals	\$1,611,200	\$67,967	\$15,833	\$73,611	\$32,857	\$1,801,468

Supporting Services			
Resource Development	Administration and Finance	Subtotal	Total
\$0	\$0	\$0	\$1,352,975
0	0	0	(41,511)
0	0	0	204,736
0	0	0	20,000
0	0	0	75,000
0	0	0	1,611,200
108,196	27,901	\$136,097	257,097
7,950	2,050	10,000	18,891
101	26	127	240
19,271	3,599	22,870	33,529
691	146	837	1,378
8,792	2,166	10,958	14,572
145,001	35,888	180,889	325,707
0	5,880	5,880	5,880
0	1,269	1,269	1,269
1,815	385	2,200	3,623
3,088	655	3,743	6,165
2,838	602	3,440	5,665
935	198	1,133	1,867
168	36	204	337
215	46	261	430
9,277	1,969	11,246	18,524
242	51	293	483
3,335	708	4,043	6,659
1,016	216	1,232	2,030
587	125	712	1,173
1,394	296	1,690	2,784
1,065	226	1,291	2,126
4,635	984	5,619	9,256
431	91	522	860
11,091	0	11,091	11,091
0	0	0	3,022
539	0	539	539
0	0	0	579
0	75	75	75
2,678	567	3,245	5,345
0	11,918	11,918	11,918
0	(22,184)	(22,184)	(22,184)
0	1,817	1,817	1,817
10,328	2,192	12,520	20,622
55,677	8,122	63,799	101,955
9,297	1,973	11,270	18,564
\$209,975	\$45,983	\$255,958	\$2,057,426

Great Rivers United Way, Inc.

Statements of Functional Expenses

Year Ended December 31, 2009

	Program Services					Subtotal
	Community			Fund Distribution	Labor Relations	
	Community Impact	Problem Solving	Volunteer Center			
Allocations	\$1,293,615	\$0	\$0	\$0	\$0	\$1,293,615
Allocations - Prior year	(\$1,319)	0	0	0	0	(1,319)
Less: Donor agency designations	(31,366)	0	0	0	0	(31,366)
Venture grant appropriations	59,837	0	0	0	0	59,837
Special agency allocations	8,657	0	0	0	0	8,657
Net allocations	1,329,424	0	0	0	0	1,329,424
Salaries	0	51,860	11,437	38,732	30,421	132,450
Social Security tax	0	3,776	833	2,820	2,215	9,644
Wisconsin unemployment tax	0	131	29	98	77	335
Employee health benefit plan	0	10,952	1,872	4,373	2,165	19,362
Workers' compensation	0	194	60	297	166	717
Tuition reimbursement	0	2,719	453	680	0	3,852
Retirement plan	0	4,445	737	1,552	2,738	9,472
Total salaries and related expenses	0	74,077	15,421	48,552	37,782	175,832
Professional fees	0	0	0	0	0	0
Board liability	0	0	0	0	0	0
Postage	0	469	146	718	402	1,735
Telephone	0	893	277	1,367	765	3,302
Utilities	0	726	225	1,111	621	2,683
Real estate taxes	0	237	74	363	203	877
Publications purchased	0	44	14	67	38	163
Building supplies	0	91	28	139	78	336
Repairs and maintenance	0	2,879	894	4,405	2,464	10,642
Staff development	0	244	76	373	208	901
Printing, stationery, and office supplies	0	848	263	1,299	726	3,136
Insurance	0	256	80	392	219	947
Membership fees and dues	0	291	90	445	249	1,075
United Way of Wisconsin	0	371	115	567	317	1,370
Conferences and travel (out of town)	0	444	138	680	380	1,642
Local mileage	0	1,249	388	1,912	1,069	4,618
Local meals	0	143	44	218	122	527
Campaign expense	0	0	0	0	0	0
Volunteer center	0	0	3,018	0	0	3,018
Volunteer recognition	0	0	0	0	0	0
Agency and community resources	0	0	0	587	0	587
Miscellaneous	0	0	0	0	0	0
Janitorial expense	0	728	226	1,114	623	2,691
Bad debt expense - Net of recoveries	0	0	0	0	0	0
Bank service charges	0	0	0	0	0	0
Depreciation	0	2,845	884	4,353	2,435	10,517
Subtotal	0	12,758	6,980	20,110	10,919	50,767
United Way of America	0	2,471	768	3,782	2,116	9,137
Totals	\$1,329,424	\$89,306	\$23,169	\$72,444	\$50,817	\$1,565,160

Supporting Services			
Resource Development	Administration and Finance	Subtotal	Total
\$0	\$0	\$0	\$1,293,615
0	0	0	(1,319)
0	0	0	(31,366)
0	0	0	59,837
0	0	0	8,657
0	0	0	1,329,424
82,096	28,369	110,465	242,915
5,978	2,066	8,044	17,688
207	70	277	612
13,886	3,049	16,935	36,297
557	195	752	1,469
453	227	680	4,532
7,386	2,453	9,839	19,311
110,563	36,429	146,992	322,824
0	4,685	4,685	4,685
0	1,259	1,259	1,259
1,348	473	1,821	3,556
2,564	900	3,464	6,766
2,084	732	2,816	5,499
681	238	919	1,796
127	44	171	334
261	91	352	688
8,265	2,900	11,165	21,807
699	245	944	1,845
2,434	854	3,288	6,424
736	258	994	1,941
835	294	1,129	2,204
1,064	374	1,438	2,808
1,276	448	1,724	3,366
3,586	1,259	4,845	9,463
409	144	553	1,080
8,486	0	8,486	8,486
0	0	0	3,018
644	0	644	644
0	0	0	587
0	24	24	24
2,091	735	2,826	5,517
0	(3,308)	(3,308)	(3,308)
0	1,418	1,418	1,418
8,167	2,865	11,032	21,549
45,757	16,932	62,689	113,456
7,096	2,489	9,585	18,722
\$163,416	\$55,850	\$219,266	\$1,784,426